

Attendance Record for Pre-Proposal Teleconference for: IFB-DSS26015-Smart Growth and Service Line Modification (Horizon 2)

Date: 8/11/2026 **Start Time of Pre-Proposal: 2:00PM Central Time**
Buyer: Dirk Elrod **Phone: 573 751-2075**

Attendees

Number of Attendees	Name	Company	Email	Role
1	Don M. McBride	Access Family Care	DMMcBride@accessfamilycare.org	Attendee
2	Carrie E. Foote	Access Family Care	CEFoote@accessfamilycare.org	Attendee
3	Ismael B. Silva	Access Family Care	IBSilva@accessfamilycare.org	Attendee
4	Brock Lough	Arthur Center	blough@arthurcenter.com	Attendee
5	Brock Lunceford	Arthur Center Community Health	blunceford@arthurcenter.com	Attendee
6	Kerri Ferrari	Arthur Center Community Health	kferrari@arthurcenter.com	Attendee
7	Brandy Druger	Arthur Center Community Health	bdruger@arthurcenter.com	Attendee
8	Heather Foster	Arthur Center Community Health	hfoster@arthurcenter.com	Attendee
9	Chris Kirby	Arthur Center Community Health	ckirby@arthurcenter.com	Attendee
10	Leigh Fanning	Assel Grant Services	leigh.fanning@asselgrantservices.com	Attendee
11	Charlie Sagona	Assel Grant Services	charlie.sagona@asselgrantservices.com	Attendee
12	Julie Alsup	Assel Grant Services	julie.alsup@asselgrantservices.com	Attendee
13	Catherine Cintron	Assel Grant Services	catherine.cintron@asselgrantservices.com	Attendee
14	Jessica Byassee	Assel Grant Services	jessica.byassee@asselgrantservices.com	Attendee
15	Michele Ryan	Assel Grant Services	michele.ryan@asselgrantservices.com	Attendee
16	Katrina Kuntz	Assel Grant Services	Katrina.Kuntz@asselgrantservices.com	Attendee
17	Stephanie Kerth	BHG Recovery	Stephanie.Kerth@bhgrecovery.com	Attendee
18	Carmen Bartolotta	BJC HealthCare	carmen.bartolotta@bjc.org	Attendee
19	Chris Winschel	BJC HealthCare	chris.winschel@bjc.org	Attendee
20	Shepard, Julie	Blessing Health	Julie.Shepard@blessinghealth.org	Attendee
21	Taryn Lovett	Bootheel Behavioral Health	tlovett@bootheelbehavioralhealth.com	Attendee
22	Jennifer Hartlein	Bootheel Behavioral Health	jhartlein@bootheelbehavioralhealth.com	Attendee
23	David Terrell	Bootheel Behavioral Health - Sikeston	dterrell@bootheelbehavioralhealth.com	Attendee
24	Lauren Thiel-Payne	Bothwell Regional Health Center	LThiel@brhc.org	Attendee
25	Denise Geisler	Bowling Green Medical Group		Attendee

26	Heather Culler	Bridges Medical Service	heatherculler@bridgesmedicalserservice.com	Attendee
27	Carol Arthur	Cameron Regional Medical Center	CArthur@cameronregional.org	Attendee
28	Gina Bainum	Cameron Regional Medical Center	GBAINUM@cameronregional.org	Attendee
29	Carrie Richardson	Carrie Richardson	Carrie Richardson <crichardson524@hotmail.com>	Attendee
30	Rachel Davidson	Carroll County Memorial Hospital	Racheld@ccmhospital.org	Attendee
31	Don Carpenter	Cedar County Memorial Hospital	Don.Carpenter@cedarcomem.com	Attendee
32	Carla Gilbert	Cedar County Memorial Hospital	carla.gilbert@cedarcomem.com	Attendee
33	Amanda Tyler	Cedar County Memorial Hospital	amanda.tyler@cedarcomem.com	Attendee
34	Matthew Pruitt	Cedar County Memorial Hospital	Matthew.Pruitt@cedarcomem.com	Attendee
35	Pam Sylakowski	Centerstone	Pamela.Sylakowski@centerstone.org	Attendee
36	Chelsea Stripe	Centerstone	Chelsea.Stripe@centerstone.org	Attendee
37	DawnElyn Schneider	Central Ozarks Medical Center	dschneider@centralozarks.org	Attendee
38	Jenna Hicks	Citizens Memorial Hospital	Jenna Hicks <jenna.hicks@citizensmemorial.com>	Attendee
39	Michael Calhoun	Citizens Memorial Hospital	Michael Calhoun <Michael.Calhoun@citizensmemorial.com>	Attendee
40	Christina Bravata	Citizens Memorial Hospital	Christina.Bravata@citizensmemorial.com	Attendee
41	Staci Rogers, MD (Unverified)	Citizens Memorial Hospital		Attendee
42	Beth Wiemelt, MHA, BSN, RN	Clarity Healthcare	beth.wiemelt@pfh.org	Attendee
43	Selby, Amanda	Community Health Systems (CHS)	aselby01@us.chs.net	Attendee
44	Ann Schlueter	Community Hospital - Fairfax	anns@fairfaxmed.com	Attendee
45	Deborah Frost	Compass Health Network	dfrost@compasshn.org	Attendee
46	Alan Stevens	Compass Health Network	astevens@compasshn.org	Attendee
47	Brittany Davis	Compass Health Network	bridavis@compasshn.org	Attendee
48	Donni Kuck	Compass Health Network	dkuck@compasshn.org	Attendee
49	Lori Davila	Compass Health Network	ld22840@compasshn.org	Attendee
50	Marvin Estill	Connectivity For Good	Marvin Estill <marvinestill77@gmail.com>	Attendee
51	Rick Francis	Cross Trails Medical Center	rfrancis@crosstrails.us	Attendee
52	Chrissy Warren	Cross Trails Medical Center	cwarren@crosstrails.us	Attendee
53	Amy D. Lanzotti, CPA	Cross Trails Medical Center	alanzotti@crosstrails.us	Attendee
54	Jessica Ricks	Dent County Health Center	jricks@dentcohealth.org	Attendee
55	Elrod, Dirk	Department of Social Services	Dirk.Elrod@dss.mo.gov	Organizer
56	Myers, Pamela	Department of Social Services	Pamela.Myers@dss.mo.gov	Organizer
57	Clutter, Justin	Department of Social Services	Justin.D.Clutter@dss.mo.gov	Organizer

58	Naught, Laura	Department of Social Services	Laura.Naught@dss.mo.gov	Organizer
59	Miller, Joseph	Department of Social Services	Joseph.C.Miller@dss.mo.gov	Organizer
60	McDonald, Wade S	Department of Social Services	Wade.S.McDonald@dss.mo.gov	Organizer
61	GINNA RIVERA	Director, Government Relations (BJC)	Virginia.Rivera@bjc.org	Attendee
62	Kristen T. DeHart	Excelsior Springs Hospital	kdehart@esmc.org	Attendee
63	Campbell, Kristina	Family Guidance Center	kcampbell@fgcnow.org	Attendee
64	Pluff, Julia	Farnsworth Group	jpluff@F-W.com	Attendee
65	Taylor, Heather	Farnsworth Group	htaylor@F-W.com	Attendee
66	Racheal Ward	FCC Behavioral Health	rachealc@fccinc.org	Attendee
67	Ray Seiberlich	Fordland Clinic	rseiberlich@fordlandclinic.org	Attendee
68	Laura Weakly	Four Rivers Community Health Center	lweakly@fourrivers.org	Attendee
69	Kelbey York	Four Rivers Community Health Center	kyork@fourrivers.org	Attendee
70	Stuart Gipson	Four Rivers Community Health Center	sgipson@fourrivers.org	Attendee
71	Reynolds,Andrew T	Freeman Health System	ATReynolds@freemanhealth.com	Attendee
72	Nelson,Lisa C	Freeman Health System	LCNelson@freemanhealth.com	Attendee
73	Goins,Jeremy D	Freeman Neosho Hospital	JGoins@freemanhealth.com	Attendee
74	Scott Moyers	Gibson Center for Behavioral Change	Scott Moyers <smoyers@gibsonrecovery.org>	Attendee
75	Dena Shelton	Gibson Center for Behavioral Change	Dena Shelton <foursheltons@gmail.com>	Attendee
76	Sarah E. Duncan	Golden Valley Memorial Healthcare	sarah.duncan@gvmh.org	Attendee
77	Courtney Koehler	Golden Valley Memorial Healthcare	courtney@grhs-mo.com	Attendee
78	Samuel Duer	Golden Valley Memorial Healthcare	samuel@grhs-mo.com	Attendee
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80	Toniann Richard	HCC Network	Toniann@hccnetwork.org	Attendee
81	Jonelle Hall	HCC Network	jonelle.hall@hccnetwork.org	Attendee
82	Ryan Eastley	HCC Network	ryan.eastley@hccnetwork.org	Attendee
83	Myke Bates	Hearo	myke@hearohq.com	Attendee
84	Catherine Hamilton	Hedrick Medical Center	catherine.hamilton@bjc.org	Attendee
85	Bill Hellebusch	Hermann Area District Hospital	Bill Hellebusch <bhellebusch@hadh.org>	Attendee
86	Rebecca Scott	HPC	rscott@hpcks.org	Attendee
87	Dave Leidholdt	Inzo Technologies	dleidholdt@inzotechnologies.com	Attendee
88	Inzo Technologies' Notetaker (Unverified)	Inzo Technologies	Dave Leidholdt <dleidholdt@inzotechnologies.com>	Attendee
89	Steven Creek	Iron County Medical Center	steven.creek@icmedcenter.org	Attendee
90	Steven Weiss	Iron County Medical Center	steven.weiss@icmedcenter.org	Attendee
91	Shawn Hayden	Jordan Valley Community Health Center	Shawn.Hayden@jordanvalley.org	Attendee
92	Latasha Vick	Kansas City University	LVick@kansascity.edu	Attendee

93	McNeeley, Haley	Katy Trail Community Health	HMcNeeley@katyhealth.org	Attendee
94	O'Rourke, Toni	Katy Trail Community Health	TORourke@katyhealth.org	Attendee
95	Waller, Michael	Katy Trail Community Health	mwaller@katyhealth.org	Attendee
96	Hendricks, Michelle	Katy Trail Community Health	MHendricks@katyhealth.org	Attendee
97	Mandy Bannister	KU Medical Center	mbrockling@kumc.edu	Attendee
98	Kristen Prenger	Lake Regional Health System	Prenger, Kristen <kprenger@lakeregional.com>	Attendee
99	Jessica Herwig (MACPRC)	MACPRC	jessica.herwig@macprc.com	Attendee
100	Jennifer Penuel	Madison Medical Center	jpenuel@madisonmedicalcenter.net	Attendee
101	Angela Caraway	Mark Twain Behavioral Health	acaraway@mtbh.org	Attendee
102	Mark Epperson	Mark Twain Behavioral Health	mepperson@mtbh.org	Attendee
103	Celia Hagan	Mark Twain Behavioral Health	chagan@mtbh.org	Attendee
104	Jenny Haught	Mark Twain Behavioral Health	jhaught@mtbh.org	Attendee
105	Michael Cantrell	Mark Twain Behavioral Health - Hannibal	mcantrell@mtbh.org	Attendee
106	Thomas Merizalde Martinez	McKinsey	Thomas_Merizalde_Martinez@mckinsey.com	Attendee
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110	RODNEY BURNETT	Merative	rod.burnett@merative.com	Attendee
111	Grace Lynch	Merchant McIntyre Associates	glynych@merchantmcintyre.com	Attendee
112	Howell, Kathryn	Mercy	Kathryn.Howell@Mercy.net	Attendee
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115	Michel, Lindsey	Mercy	Lindsey.Michel@Mercy.Net	Attendee
116	Farmer, Belinda	Mercy Hospital Carthage	Belinda.Farmer@Mercy.net	Attendee
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121	Amy Wildhaber	Missouri Baptist Sullivan Hospital	Amy Wildhaber <amy.wildhaber@bjc.org>	Attendee
122	MBHC (Unverified)	Missouri Behavioral Health Council		Attendee
123	Vicki Schollmeyer	Missouri Behavioral Health Council (MOBHC)	vschollmeyer@mobhc.org	Attendee
124	Chelsea Hughes	Missouri Behavioral Health Council (MOBHC)	chughes@mobhc.org	Attendee
125	Ross, Sarah B	Missouri Delta Medical Center	sross@missouridelta.com	Attendee
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128	Pruitt, Ronald D	Missouri Delta Medical Center	RPruitt@missouridelta.com	Attendee

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130	Hawkins, Christopher	Missouri Delta Medical Center	chhawkins@missouridelta.com	Attendee
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132	Tesreau, Kerri	Missouri Department of Mental Health	Kerri.Tesreau@dmh.mo.gov	Attendee
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134	Morlock, Tina B	Missouri Department of Social Services	Tina.B.Morlock@dss.mo.gov	Attendee
135	Karen White	Missouri Highlands Health Care	kwhite@mohigh.org	Attendee
136	Nate Percy	Missouri Hospital Association	NPercy@mohospitals.org	Attendee
137	Nate Blackford	Missouri Hospital Association	NBlackford@mohospitals.org	Attendee
138	Christy Carel	Missouri Hospital Association	CCarel@mohospitals.org	Attendee
139	Jacob Parks	Missouri Primary Care Association	jparks@mo-pca.org	Attendee
140	Amanda Keilholz	Missouri Primary Care Association (MPCA)	akeilholz@mo-pca.org	Attendee
141	Rodney Hummer	Missouri Primary Care Association (MPCA)	rhummer@mo-pca.org	Attendee
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143	Rush, Ryan S.	Mosaic Health System	Ryan.Rush@mymlc.com	Attendee
144	Adkins, Bryan	Mosaic Life Care	Bryan.Adkins@mymlc.com	Attendee
145	Anderson, Dana L.	Mosaic Life Care	Dana.Anderson@mymlc.com	Attendee
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147	Arthur, Tanya	Mosaic Medical Center - Maryville	Tanya.Arthur@mymlc.com	Attendee
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149	Julie Assel	Mosaic Medical Center-Maryville	julie.assel@asselgrantservices.com	Attendee
150	Batina Dodge	NEMO Regional Planning Commission	https://nemorpc.org/staff/batina-dodge/	Attendee
151	Holly Bush	Nevada Regional Medical Center	Holly Bush <hbush@nrmchealth.com>	Attendee
152	Marci Hardin @ NRM	Nevada Regional Medical Center	mhardin@nrmchealth.com	Attendee
153	David James	North American Health Management Services	djames@northamericanhms.com	Attendee
154	DeAnna Savage	North Central Missouri Mental Health Center	Deanna@ncmmh.org	Attendee
155	Amy May	North Central Missouri Mental Health Center - Administrative Office	amy@ncmmh.org	Attendee
156	Andy Grimm	Northeast Missouri Health Council	agrimm@nmhcinc.org	Attendee

157	Chris Feeney	Northeast Missouri Regional Planning Commission	ChrisFeeney@nemorpc.org	Attendee
158	+15737516249 (Unverified-Dianne D Appling)	Office of Dental Health		Attendee
159	Katie Mahan	Ozarks Healthcare	K.Mahan@ozhcare.com	Attendee
160	Cheri Barton	Ozarks Medical Center	cheri.barton@ozarkmed.com	Attendee
161	Josh Reeves	Ozarks Medical Center dba Ozarks Healthcare	J.Reeves@ozhcare.com	Attendee
162	Annette Schnabel	Parkland Health Center - Farmington	Annette.Schnabel@bjc.org	Attendee
163	Pemiscot County Memorial Hospital (Unverified-Brittany Osborne)	Pemiscot County Memorial Hospital	bosborne@pemiscot.org	Attendee
164	Karla Clubine	Pershing Memorial Hospital	Karla.Clubine@phsmo.org	Attendee
165	Dawn Williams	Pettis County Health Center	Dawn.Williams@lpha.mo.gov	Attendee
166	Nicolas Reece	Pettis County Health Center	Nicolas.Reece@lpha.mo.gov	Attendee
167	Kaylene Wheeler, Pettis County Health Center	Pettis County Health Center	Kaylene.Wheeler@lpha.mo.gov	Attendee
168	Rachelle Hayes	Phelps Health	Rachelle Hayes <rhayes@phelpshealth.org>	Attendee
169	Dr. Casey Burton	Phelps Health	cburton@phelpshealth.org	Attendee
170	Tylie Mills	Pike County Memorial Hospital	tmills@pcmhmo.org	Attendee
171	Clyde Wood (Unverified)	Poplar Bluff Regional Medical Center		Attendee
172	Bunnell, Samuel R	Poplar Bluff Regional Medical Center	samuel_bunnell@pbrmc.com	Attendee
173	Ryan VanLaningham	Preferred Family Healthcare	ryan.vanlaningham@pfh.org	Attendee
174	Aaron Schnakenberg (PCMH)	Putnam County Memorial Hospital	aschnakenberg@pcmhosp.com	Attendee
175	Lisa DeKezel	Ray County Hospital and Healthcare	lisa.dekezel@rayhealthcare.org	Attendee
176	Geoff Mandala	Ray County Memorial Hospital	geoff.mandala@rayhealthcare.org	Attendee
177	Meeting Assistant by Read AI (Unverified)	Read AI		Attendee
178	Mahima Dave	Replacing Risk	Mahima@replacingrisk.com	Attendee
179	Lauren Erickson	Replacing Risk	LErickson@replacingrisk.com	Attendee
180	Jimmy Robertson	RHCC Advisors	jimmy@rhccadvisors.com	Attendee
181	Al Greimann	Royal Oaks Hospital	agreimann@compasshn.org	Attendee
182	Malarie Lindhorst	Rudzina Health	Malarie@rudzinahealth.com	Attendee
183	Andrew Ahlers S.M. Wilson (Unverified)	S.M. Wilson		Attendee
184	Ross Lasater	Saint Francis Medical Center	JLasater@sfmc.net	Attendee
185	Lisa Newcomer	Saint Francis Medical Center	lnewcomer@sfmc.net	Attendee
186	Andrew Godbey	Saint Francis Medical Center	agodbey@sfmc.net	Attendee
187	Joel Sander	Saint Francis Medical Center	jsander@sfmc.net	Attendee
188	Angela Kramer	Saint Francis Medical Center	AKramer@sfmc.net	Attendee
189	Kendra D. Mobray	Salem Memorial District Hospital	KMobray@smdh.net	Attendee
190	Amber Hogan	Salem Memorial District Hospital	AHogan@smdh.net	Attendee
191	Carli M. Taylor	Samaritan Hospital	ctaylor@smhmo.org	Attendee

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193	Meagan Weber	Scotland County Hospital	Meagan Weber <weberm@scmhnet.com>	Attendee
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198	Rebecca Carden	Southeast Missouri Health Network	rcarden@semohealthnetwork.org	Attendee
199	Chris Jones	Southeast Missouri Health Network	cjones@semohealthnetwork.org	Attendee
200	Mallory Matthews	Southeast Missouri Health Network	mmatthews@semohealthnetwork.org	Attendee
201	Anderson, Donna	Southeast Missouri Mental Health Center	Donna.Anderson@dmh.mo.gov	Attendee
202	Bryan Adcock	Southern Missouri Community Health Center	adcock@smchc.org	Attendee
203	Angela Gargus	Southern Missouri Community Health Center	agargus@smchc.org	Attendee
204	Patrina Crawford	St. Charles Community College	pc271964@my.stchas.edu	Attendee
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206	Martha Gragg	Sullivan County Memorial Hospital	marthagragg@scmhospital.org	Attendee
207	Amy Michael	Sullivan County Memorial Hospital	amymichael@scmhospital.org	Attendee
208	Bill Bridges	Texas County Memorial Hospital	Bill.Bridges@tcmh.org	Attendee
209	Linda Pamperien	Texas County Memorial Hospital	Linda Pamperien <linda@tcmh.org>	Attendee
210	Heather Jacobson	The Brook Wellness Center	heather@thebrookwellnesscenter.org	Attendee
211	Sheila Feekes	The Plattsburg Clinic	sfeekes@kumc.edu	Attendee
212	Jenna Lawson & Leah Freeze (Unverified)	Tiger Pediatrics	jenna@tigerpediatrics.com	Attendee
213	Jason Johnson	True North Healthcare	jason@true-northhealthcareconsulting.com	Attendee
214	Captain, Crystal C	University Health	Crystal.Captain@uhkc.org	Attendee
215	13149546282 (Unverified-Dr. Stephanie Bauerle)	Virginia Long-Term Care Coalition		Attendee
216	Kathryn Lambert	VMG Health	kathryn.lambert@vmghealth.com	Attendee
217	Brueggen Kelly	Washington County Memorial Hospital	kbrueggen@wcmhosp.org	Attendee
218	Jim Smith	Washington County Memorial Hospital	jsmith@wcmhosp.org	Attendee
219	Michele Meyer	Washington County Memorial Hospital	mmeyer@wcmhosp.org	Attendee

220	Debra Pratt	Washington County Memorial Hospital	dpratt@wcmhosp.org	Attendee
221	Louise Bigley	Webster County Health Unit	lbigley@webstercountymohealth.gov	Attendee
222	Renee Twenter	Western Missouri Medical Center	rtwenter@wmmc.com	Attendee
223	Lacey D. Bredehoeft-Fiene	Western Missouri Medical Center	lbredehoeft@wmmc.com	Attendee
224	cindy dohogne (Unverified)			Attendee
225	Matt (Unverified)			Attendee
226	Tom (Unverified)			Attendee
227	13146071784 (Unverified)			Attendee
228	Trina (Unverified)			Attendee
229	Zachary's Notetaker (Unverified)			Attendee
230	Melissa Kelley (Unverified)			Attendee
231	Ellen (Unverified)			Attendee
232	J Gary (Unverified)			Attendee
233	15736318772 (Unverified)			Attendee
234	Tony (Unverified)			Attendee
235	Randy (Unverified)			Attendee
236	14178769577 (Unverified-Donald Witt)			Attendee
237	Matt (Unverified)			Attendee
238	Robbie Bryant (Unverified)			Attendee
239	Wendy (Unverified)			Attendee
240	18163874033 (Unverified)			Attendee
241	Scott (Unverified)			Attendee